The 2020/21 Routt County Master Plan
Revision Process
December 2019
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APPROACH

Routt County has initiated the update of the Routt County Master Plan (Plan).

Overall, the Plan process will be executed by the Project Management Team under the guidance of the Board of County Commissioners (BCC) and County Planning Commission (PC). Using several teams and check-ins with County leadership, the project structure and roles for each group will be as follows:

- Planning Commission – Approval authority, co-creators of the plan directly involved with all phases
- Board of County Commissioners – Ratification/Certification, co-creators of the plan directly involved with all phases
- Steering Committee – Beth Melton, Steve Warnke, Troy Brookshire, Tom Sullivan, Dan Weinheimer, Chad Phillips, Kristy Winser - Efficiency in Process, Direction Decisions, planning consultant selection
- Executive Sponsor - Dan Weinheimer – Review & approval of Staff and Project Management Team actions
- Project Management Team – Dan Weinheimer, Chad Phillips, Kristy Winser, – Provide review and comment on plan documents and ensuring the timeline is being followed
- Technical Advisory Group – Key community individuals TBD – provide assistance on community issues/plan chapters
- Planning Staff – Support for all update elements

With the assistance of Slate Communications, the Project Management Team will be responsible for all elements that lead to the project scoping and framework and others as identified below. The County anticipates applying for Department of Local Affairs (DOLA) financial support and seeking a planning consultant/firm through an RFP process in 2020. The selected land use consultant is expected to seek additional public comment, draft new Plan language, and guide such amendments through the public approval process. The final adoption draft will proceed through the official adoption process. County staff will assist the consultant, supplementing local knowledge and review throughout the process.

PHASE I: INFORMATION GATHERING AND INITIAL ORGANIZATION

Objective: Collect data and gather feedback on existing conditions to provide an educational foundation for the Routt County community public engagement process.

Community Assessment

1.1 Steering Committee Creation and Meetings. As needed, approximately monthly, the steering committee will discuss and provide direction on upcoming events and deliverables. The committee will monitor the Navigate Your Routt website to ensure its effectiveness. Staff and consultants will provide the committee necessary information for process decisions.

1.2 Initial Community Survey. In November of 2019, the County will launch a community survey. This survey will provide information to answer the following questions:

- What do our citizens want from us?
• How do citizens feel about the community?
• What do they love and what would they change?
• How can we provide a better experience for the entire community?

The Community Survey is set to end at the close of the initial public engagement process, approximately February 14, 2020. Based on the information received, a follow-up survey will be distributed that focuses on specific land use issues. All this information will be used to create the community vision and goals document.

1.3 Identify and Contact Stakeholders. Planning staff will compile a list of interested agencies and organizations throughout the County. As part of initial engagement, stakeholders will be notified as to the process of the plan update. Email and contact lists will be generated for those interested in receiving information about the plan process and status.

1.4 Prepare and Submit DOLA Grant Application. For the December 2, 2019 Energy Impact Assistance Funds (EIAF) grant cycle, staff will prepare the application and any supporting documentation. The requested amount will be $100,000. The BCC is scheduled to approve the matching funds of $100,000 as part of the 2020 Planning Department budget on December 10, 2019. Award of funds expected April 2020.

1.5 Information Gathering. Collect and review data on existing conditions within the County, existing sub-area plans, maps reflecting development patterns, aerial photos, demographic information, environmental resources and hazards, floodplains, and infrastructure inventory, etc. This phase also includes the creation and distribution of a community survey. The survey was created with input from the Steering Committee.

• Base Mapping. Staff will prepare base maps of the County for public workshops using the data furnished by the Routt County GIS Department. Base maps will depict existing conditions including, but not limited to, the following: land use, zoning, district boundaries, vegetation, topography, soils, hydrology, floodplains/watershed, environmental resources and hazards, property ownership, circulation/transportation, physical environmental features, etc

1.6 Project Website and Open Forum. (using tools such as the project website Navigate Your Routt). Slate Communications will create and launch a Routt County Master Plan website (NavigateYourRoutt.com), Facebook page, and other relevant social media pages (e.g. Instagram) to inform, educate and engage the community about the project, to give access relevant planning documents, and to post project updates, meeting dates, draft maps, goals, workshop results, etc. The website will serve simultaneously as an information center and an interactive space for surveys and discussion among community members. From this platform, we can regularly obtain ready-made reports on community feedback. Some of these elements may be included in the public engagement section. The website will run throughout the life of the process and will be updated frequently.

1.7 Ongoing Public Comment at BCC and PC Meetings. On Tuesday agendas at 10:45am, the BCC has general public comment time. On PC agendas at 6:00pm on the first and third Thursdays of each month, public comment is heard. Both these comment times are intended for general comment, including community feedback on the Master Plan update process. The public is encouraged to use this time throughout the update process.
Deliverables/Meetings:

- Background Information including: Existing sub-area plans, Maps reflecting current development, Aerial photos, Zoning maps, Property ownership maps, Environmental resource maps and hazards, floodplains (as needed)
- *Navigate Your Routt* Project Website,
- Demographic information,
- Community Survey
- Steering Committee meetings
- Stakeholder List
- DOLA Grant Application
- Slate kickoff Meeting with County Staff
- Press Releases

**County Staff Responsibilities:** County Planning Staff to provide all key land use planning and regulatory documents and current project information in coordination with the County GIS staff. Slate Communications will also coordinate logistics of the community outreach as proposed in Phase II.
PHASE II: INITIAL PUBLIC ENGAGEMENT AND PREPARATION FOR CONSULTANT SUPPORT

Objective: Educate, inform and engage the community of the planning process and the importance of involvement by interacting with residents. Facilitate a range of active, results-oriented citizen participation exercises designed to build community trust in the planning team and achieve a high level of community consensus. Occasional debriefing meetings with the Steering Committee, BCC, and PC are proposed within this phase to provide status reports and policy or project direction involvement. Initial information will be used to create a community visioning and engagement document. This document will provide the direction when creating the scope of services for the land use consultant. The County will be working with Slate Communications, a consultant team who will support the process in many aspects of public engagement including social media, project website, citizen participation, status updates, and other types of graphic and written promotion.

Project Goals:

- Create a community-supported Master Plan to guide Routt County actions for the next 20 years
- Inform residents of the impact of the Master Plan on daily lives
- Foster engagement among residents and interested groups/agencies, engage the largest possible group of stakeholders to provide input, and encourage geographic, age and gender diversity

Education and High Level Engagement

Purpose:

- Educate residents about the existing Master Plan and why we need an update.
- Engage community in refining the vision for Routt County’s future

Key Messages for General Engagement, Including Outreach at Community and Stakeholder Meetings

To better address all impacts of a growing population on the Routt County landscape, assessment of existing conditions and a vision for future growth is paramount for a healthy community. This vision, or master plan, is created through a process of public involvement. The master plan process allows for all interested community members to be heard, resulting in a true “community voice.” Because of the age of the existing Plan and changes that have occurred in the Routt County community since its creation, the 2003 Master Plan is in need of revision to reflect the current community voice. The Routt County BCC and PC encourages all citizens to speak up on any matter that relates to the quality of life that is shared by the community.

The County Master (or comprehensive) Plan is the guiding document for our County

- A master plan is designed to implement the community’s vision for the future.
  - The vision for growth, where it will occur and in what form or density
  - The vision for all development and zoning
  - The vision for public infrastructure investment – amounts and location
  - The vision for future amendment to zoning and subdivision regulations
- A master plan is heavily utilized when the PC and BCC are reviewing land use applications prior to approving or denying.
The Routt County Master Plan:
- Is a blueprint for unincorporated Routt County; Steamboat, Hayden and Oak Creek have their own guiding documents
- Is more than 16 years old; Master Plans are typically updated every 5-7 years.
- Needs an update to address changes and growth in our area:
  - Between 2000 and 2018, the Routt County population has grown 30%.
  - Population is expected to increase by 13% by 2025 (an estimate of 29,000 people) and 30% between now and 2050 (an estimate of 32,100 people)
  - The demographics indicate that the population is aging which results in different service needs for residents.
- Given the age of the current Plan, there are no longer relevant actions to implement.

It is time to renew the Master Plan so that Routt County can identify and implement actions to achieve our community vision.

- We need input from the community to make this successful
  - To ensure that the plan is reflective of community values and vision
  - To ensure that priorities of the plan make sense

Potential Topics:
- Aging Population
- Agricultural Land
- Authenticity – being a “real community”
- Being “overrun”
- Climate
- Density
- Design Standards
- Development
- Economic Development/Commercial
- Emergency Issues and Risk
- Environmental Impact
- Equity
- Hazards to Development/Environmental Constraints
- Health and Wellness
- Historic Preservation
- Housing
- Mineral Resources
- Mobility (bikes, pedestrian)
- Natural Resources
- Oil and Gas
- Open Space
- Partnerships
- Public Health
- Public Land
- Recreation and Tourism
- Resiliency
- Rural Development
- Services (utilities)
- Social Participation
- Surrounding Community and Characteristics
- Telecommunications
- Trails
- Transit
- Transportation
- Unincorporated Town Sites
- Vacation Homes
- Water
- Wildlife
- Workforce
- Other

Stakeholder engagement strategies
- Use stakeholders (see attached list) to develop connections with key groups, interested parties, and hard to reach populations
- Identify specific groups and experts to identify issues and concerns (Stakeholder Group)
- Use a steering committee to provide feedback on the process and engagement findings
Resident engagement strategies

- Meet people where they are to make engagement easy and convenient.
- Provide opportunity for engagement in multiple formats (online, in person, etc.)

Tactics:

Stakeholder engagement tactics

- Determine and develop initial survey as a call to action
- Reach out one-on-one with key stakeholders to educate and better understand their constituencies and needs and involvement in the process

2.1 Initial Community and Stakeholder Outreach. Staff will announce community meetings and events and request (in instances when stakeholders have formal meetings) that staff present at those meetings. This step will begin with an overview of the Plan's purpose and process. The purpose of these kickoff workshops, stakeholder outreach, and online information will be to gauge community support for the items identified by the PC and any key elements of a land use plan developed from community feedback via public engagement or eMeeting technology (keypad polling), etc. Photographs and illustrations that represent planning concepts and key community values will be presented and the participants asked to vote with their keypads, thereby allowing everyone in attendance to see (instantaneously and anonymously) the opinions of the group. This type of community engagement serves multiple purposes, not the least of which is to illuminate differences between vocal minorities and silent majorities within the community. Results from workshops and other planning efforts will lay the foundation for issues that will be addressed in the revised Master Plan. City and Town staffs and officials will be invited to participate as well.

Purpose:

- Confirm community vision as the basis of the Master Plan
- Identify areas of existing Master Plan that require change
- Identify additional areas that impact the vision but are not in the plan and should be discussed

Tactics

Stakeholder engagement tactics

- Use initial feedback to create a more specific online survey promoted at every stakeholder meeting
- Email to stakeholder liaisons personally asking for participation
- Leverage stakeholders as conduits to their constituents

Resident engagement tactics

- Online survey promoted through:
  - social media
  - website
- Commissioner editorial in the Pilot
- Outreach booths at relevant events throughout the County
Initial Outreach Meeting Format. Area meetings held as part of community engagement throughout the process will be formatted for maximum efficiency and opportunity for public feedback. Overall meeting flow will involve the following progression:

1. Presentation from County (staff with PC/BCC present). This will include a PowerPoint depicting an educational overview of a) County population and forecasts, b) the multi-jurisdictional planning system, c) a master plan’s purpose, d) key philosophies, goals, and policies from the 2003 Master Plan, e) shortcomings in the existing Plan, f) importance of the community survey, and g) the update process and opportunities for public involvement.

2. Following the presentation, the meeting will take a charrette format. Stations with information regarding the different planning issues (chapters) will be located throughout the meeting space. Stations will be worked by either a Planning staff member or PC member. This format is intended to better offer opportunities for directed education and conversation under certain topics. Also, this provides a means for those who arrive late to participate.

3. The charrette stations will include whiteboards for citizens to write comments and questions. Staff and PC members will also take notes on comments received. In the days following the meetings, staff will consolidate comments and prepare findings for the BCC and PC.

4. Meetings may include a keypad polling exercise that will focus on responses from the community survey.

5. Planning staff will reach out to local providers and will organize childcare during the meetings.

2.2 Initial BCC and PC Engagement. After initial information is received from the community survey, stakeholder meetings, and community meetings, staff will present findings to the BCC and PC.

2.3 Follow-up (Focused) Community Survey. Based on responses received in the initial community survey, the Steering Committee may prepare a second, focused survey. The purpose will be to ensure that the County has a clear understanding of community issues and priorities.

2.4 Creation of Technical Advisory Group. The Steering Committee will select from the list of stakeholders to create this sub-committee. Members of this sub-committee will include those that have expertise in the major topics (chapters) identified as elements of the revised plan. Planning staff will contact selected citizens and schedule meetings.

2.5 Draft Community Vision and Goals Document. The data collected throughout the initial engagement phase will be compiled by staff, summarized, and presented as a vision and goals.

Incorporating all community input received to date via eMeeting/public engagement tools and digital polling platforms, community survey, comments, as well as the input from the Stakeholder Meeting, the Planning Team will formulate a draft vision and goals document. This will include matching existing community goals and objectives with input received from the outreach process for review and refinement by the PC and BCC. Such framework will be the basis of the scope of services to be provided by the selected planning consultant.

Planning Staff Responsibilities: The Project Management Team will lead all community workshops and meetings. Staff will be responsible for noticing and coordinating community workshops, informal work sessions as well as providing assistance with distributing promotional materials meant to bring awareness to the planning process. Food and refreshments will also be provided by the County. Finally, Planning staff will seek assistance with recruiting babysitters so childcare can be provided for workshop participants. Planning staff will ensure that these accommodations are
included in the public notice flyers and project website updates. County staff will copy and distribute any documents needed for PC, BCC and others.

**Deliverables/Meetings:**
- Documentation reflecting vision and goals (eventual scope of services)
- Press Releases
- Technical Advisory Group selection and meeting (Steering Committee)
- Community Meetings/Charrettes/Workshops
- Organize Childcare During Community Meetings
- PC/BCC Community Work Sessions
- Involvement at Stakeholder Meetings
- Project website and Social Media updates
PHASE III: Land Use Consultant Selection and Support

Objective: Select a land use consultant to assist the County with Plan drafting, additional public outreach, and adoption of the updated Master Plan.

3.1 Create Scope of Services and RFP. The Planning staff and Project Management Team will draft and distribute the Request for Proposals utilizing Rocky Mountain Bidnet and APA Colorado, and any other required advertising. The RFP will include scoping elements (vision and goals) as defined through Phase II of the Public Engagement process.

3.2 Consultant Selection and Contract Approval Process. All proposals will be reviewed and finalists will be interviewed by the Steering Committee. The contract will be prepared by Routt County staff. Final contract review and approval will scheduled for BCC consideration.

Deliverables/Meetings:

- RFP drafting and issue
- Selection Committee (Steering Committee) meetings
- Consultant Selection
- Consultant Contract approval/signing
- Press Releases
- Project website and Social Media updates
PHASE IV: DRAFT MASTER PLAN

Objective: The selected planning consultant will assist writing the Plan. They will provide a solid foundation for policy direction, land use decisions, and possibly public investment. The resulting Master Plan will lay out future actions of staff and County officials to consider policy development and regulations. It will help decision-makers evaluate development proposals and act as a blueprint to direct future growth and development of the County in a manner that is consistent with their vision. The following elements may vary as a result of the selected planning consultant’s input.

4.1 Initial Consultant Meetings. After the contract is signed, the consultant and Project Management Team will meet to kick-off consultant involvement. At this meeting (face-to-face or Skype) staff will transfer information received from the community survey(s), stakeholders, citizens, PC, and BCC. The Project Management Team will ensure that the consultant has a clear understanding of the process and timeframes.

4.2 Consultant Public Engagement. The land use consultant and staff will schedule a series of public meetings. At a minimum, these meetings will be with the BCC and PC. If deemed necessary by the Steering Committee, these will include areas meetings as well. The focus of these meetings will be to a) introduce the consultant to the community, b) present findings of initial public engagement and the vision and goals document, and c) gather any other comment prior to the creation of the working draft.

4.3 Consultant’s Draft Findings. The consultant will create a document that summarizes community feedback and direction for the creation of the working draft.

4.4 Stakeholder Group Review of Findings. Prior to the creation of the working draft, the consultant and staff will meet with the Stakeholder Group with the goal of receiving comments and corrections before PC and BCC.

4.5 Creation of Working Draft. This task includes preparation of the working draft of the Master Plan text, associated mapping, graphics, and community engagement elements outlined above. Draft Plan and associated mapping will be provided to the County for review and revision purposes.

Existing Plan Elements Include:

- Development
- Rural Development
- Environmental Impacts
- Recreation and Tourism
- Mineral Resources
- Hazards to Development – Environmental Constraints
- Wildlife Resources
- Agricultural Lands
- Transportation
- Housing

Future elements to be determined through the public engagement process.
4.6 **Working Draft Community Meetings.** Distribute the draft plan for community feedback. Post flyers throughout the community, draft press releases and notices for the local media channels to announce the draft’s availability for public comment. Provide copies of the working draft at County courthouse, schools, library, community centers, etc., and post it on the County’s project website and social media outlets. As per state statutes, send a copy to DOLA for comment. Community meetings will take place in north, west, and south Routt and in Steamboat Springs, if directed by the Steering Committee.

4.7 **BCC/PC Joint Meeting – Creation of the Final Draft.** Schedule a work session with the Planning Commission and BCC to discuss their impressions of the working draft and the consultant will document any required changes. Based on input gained, final refinements prior to publicizing the Plan for community-wide review will be performed.

4.8 **Creation of Adoption Draft.** The land use consultant will create the adoption draft based upon direction from the BCC and PC at the joint meeting.

**Deliverables/Meetings:**
- Create Master Plan Working Draft Text, Maps & Graphics
- Redline review with Staff
- Consultant meeting(s) with Project Management Team
- Joint PC/BCC Work Session
- Create Master Plan Adoption Draft
- Press Releases
- Project website and Social Media updates

**County Staff Participation/County Provided Materials:** High level of Project Management Team participation in providing redline review comments and attending scheduled meetings. The County will be responsible for distributing electronic or printed documents to the Planning Commission and the Board of County Commissioners as needed for work sessions.
PHASE V: ADOPTION PROCESS

Objective: Format products from previous tasks into a final draft in preparation for adoption. Ensure the community’s vision for Routt County becomes reality. Schedule final adoption of the plan and ratification by the BCC. The consultant will collaborate with the PC, BCC, and County staff to develop clear strategies for plan implementation.

5.1 Adoption Review Meeting(s). The consultant and Planning staff will present the adoption draft for review and comment by the public, PC, and BCC. These review meetings may be on individual BCC/PC agendas or a joint meeting.

5.2 Adoption Draft Approval Hearing(s). Any required elements, as directed by the PC and BCC will be included in the adoption draft under consideration at the adoption hearing. The consultant shall prepare for and attend needed adoption hearings and will provide electronic copies (PDF and Word) of the final version of the Master Plan to County staff and Adoption Resolution to County staff to include in the public hearing packets.

5.3 BCC Ratification Hearing. After the PC approval hearing, staff will schedule a hearing for the BCC’s ratification (or certification) of the Master Plan.

5.4 Recommendation for Regulation Changes. The consultant shall prepare an Implementation Program with strategies to achieve the goals and policies of the Plan. This includes one meeting with Staff regarding recommendations on updates to all implementation tools and final redlined revisions.

Deliverables/Meetings:
- Adoption Draft meeting(s)
- Draft Final Master Plan
- Adoption/Ratification Hearings
- Implementation Program
- Press Releases
- Project website and Social Media updates

County Staff Responsibilities: County Planning staff will issue all public notices associated with workshops and public hearings.
Appendix A – Slate Communications Involvement

- Host stakeholder meetings around the County to provide education about the current plan and why an update is necessary

<table>
<thead>
<tr>
<th>ACTION</th>
<th>LEAD</th>
<th>TIMELINE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Identify locations of potential public meetings</td>
<td>Staff</td>
<td>12/19</td>
</tr>
<tr>
<td>Organize logistics and scheduling</td>
<td>Staff</td>
<td>12/19</td>
</tr>
<tr>
<td>Develop promotional plan and materials (flyers, Facebook,</td>
<td>Slate</td>
<td>12/19</td>
</tr>
<tr>
<td>coordination with Towns)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Develop overview presentation</td>
<td>Staff/Slate</td>
<td>12/19</td>
</tr>
<tr>
<td>Develop “take away” summary collateral</td>
<td>Slate</td>
<td>12/19</td>
</tr>
<tr>
<td>Determine and develop call to action</td>
<td>Steering/Slate</td>
<td>11-12/19</td>
</tr>
</tbody>
</table>

- Give presentations at organization meetings across the County

<table>
<thead>
<tr>
<th>ACTION</th>
<th>LEAD</th>
<th>TIMELINE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Identify/Prioritize groups</td>
<td>Steering</td>
<td>Q1/20</td>
</tr>
<tr>
<td>Organize logistics and scheduling</td>
<td>Staff</td>
<td>ongoing</td>
</tr>
<tr>
<td>Develop overview presentation (same as above)</td>
<td>Staff/Slate</td>
<td>12/19</td>
</tr>
<tr>
<td>Develop “take away” summary collateral</td>
<td>Slate</td>
<td>12/19</td>
</tr>
</tbody>
</table>

Resident engagement tactics

- Share information at existing community events

<table>
<thead>
<tr>
<th>ACTION</th>
<th>LEAD</th>
<th>TIMELINE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prioritize events based on schedules and seasons</td>
<td>Steering</td>
<td>12/19</td>
</tr>
<tr>
<td>Organize logistics and scheduling</td>
<td>Staff/Slate</td>
<td>Q1/20</td>
</tr>
<tr>
<td>Develop onsite engagement exercise: #RouttRocks</td>
<td>Slate</td>
<td>Q1/20</td>
</tr>
<tr>
<td>In addition to sharing information event attendees can write down what make Routt County a great place to live on a mini chalkboard or whiteboard. Attendees snap a photo and post on social media.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Develop “take away” summary collateral (above)</td>
<td>Slate</td>
<td>Q1/20</td>
</tr>
<tr>
<td>Determine and order giveaways (Routt Rocks stickers)</td>
<td>Steering</td>
<td>12/19 SC Mtg</td>
</tr>
<tr>
<td>Determine how to best promote call to action from above (postcard, sticker, etc.)</td>
<td>Steering/Planning</td>
<td>12/19 SC Mtg</td>
</tr>
</tbody>
</table>

- Strategically promote information on social media with resources allocated to paid advertising
**ACTION** | **LEAD** | **TIMELINE**
---|---|---
Finalize details of #RouttRocks campaign to collect feedback on best characteristics of Routt County (complemented by effort above) – for several weeks, we launch a series of engagement opportunities for residents to share what makes Routt County special | Steering | Q1/20 S Mtg
Attend existing community events (see above) | Staff | Q1-Q2/20
Launch a photo contest asking people to submit their favorite spot in Routt County | Slate | Q4/19-Q1/20
Create a BuzzFeed style quiz | Slate | Q1/20
Snapchat Filter Campaign | Slate | Q1/20
Determine budget for promoting posts online | Steering | 12/19 SC Mtg

- Maximize Steamboat Pilot relationship and other local media to share information

**ACTION** | **LEAD** | **TIMELINE**
---|---|---
Write column to launch the project | Beth | 11/4/19
Send frequent press releases with project updates | Slate | ongoing
Send information to the Town of Hayden, Town of Oak Creek and the City of Steamboat Springs to include in their publications | Slate | ongoing
Determine budget for promoting posts online | Steering | 12/19 SC Mtg

- Use Routt County facilities and community gathering places as methods to share and collect information

**ACTION** | **LEAD** | **TIMELINE**
---|---|---
Brainstorm a list of locations and stand-alone engagement opportunities | Steering/staff | 12/19 SC Mtg
Create stand-alone displays to install at County facilities and other gathering places throughout the County | Slate | 12/19
This list will be added to over time. If your agency or organization would like to be included, contact Kristy Winser at kwinser@co.routt.co.us

**Routt County Agencies**
- Routt County Board of County Commissioners
- Routt County Planning Commission
- Routt County Board of Adjustment
- Routt County Assessor
- Routt County Attorney
- Routt County Building Department
- Routt County Clerk & Recorder
- Routt County Commissioners Office
- Routt County Emergency Services
- Routt County Dept. of Environmental Health
- Routt County Extension
- Routt County GIS
- Routt County Planning
- Routt County Public Health
- Routt County Public Works
- Routt County Public Works
- Routt County Sheriff
- Weed Program
- Yampa Valley Regional Airport

**State Agencies**
- Colorado Parks and Wildlife - Routt
- Colorado Dept of Transportation
- Colorado State Land Board
- Colorado State Forest Service
- Colorado Water Conservation Board
- Division of Water Resources
- Stagecoach State Park
- Steamboat Lake State Park
- Yampa River State Park

**School Districts**
- Hayden School District
- North Routt Charter School
- Steamboat Springs School District
- South Routt School District

**Fire Departments**
- North Routt Fire District
- Oak Creek Fire District
- Steamboat Springs Area Fire Protection District
- Yampa Fire Protection District
- West Routt Fire District

**Federal Agencies**
- Bureau of Land Management
- US Forest Service – Hahn’s Peak/Bears Ears Ranger District
- US Forest Service – Yampa Ranger District

**Conservation Easement Holders**
- Nature Conservancy
- Yampa Valley Land Trust
- Colorado Cattlemans Land Trust
- Rocky Mountain Elk Foundation

**RC Community Agencies**
- Board of Realtors
- Ulrich Salzgeber
CMC-Sustainability Program
Cattlemen’s Association
Community Agricultural Alliance
Great Outdoors Colorado
Historic Routt County
Friends of the Wilderness
Friends of the Yampa
Integrated Community
Keep Routt Wild
North West Health Partnership
Steamboat Chamber
Natural Resources Conservation
Routt County Rotary
Routt County Conservation District
Routt County United Way
Routt Recreation Roundtable
Trappers Lake Sierra Club
Upper Yampa Water Conservation Dist.
Yampa River Legacy Project
Yampa Valley Housing Authority
Yampa Valley Sustainability Council
Yampatika
VFW

Utilities
Union Pacific Railroad
Atmos Energy
Comcast
Century Link
Yampa Valley Electric
Hayden Station – Excel Energy

HOAs
Stagecoach Property Owners Association
Henderson Park HOA
Big Valley Ranch HOA
Campbell Ranch HOA
Catamount Ranch
Dakota Ridge HOA
Grassy Creek at Mt Harris
Heritage Park HOA
Neighborhoods at Young’s Peak
Soda Creek Highlands HOA
Sidney Peak Ranch
Silver Spur HOA
Steamboat Pines HOA
Strawberry Park Group
Tree Haus HOA
Willow Creek Pass Village Association